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SELECTIVE SERVICE IN WORLD WAR II

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requirements of the different services and of industry was fairly well handled—though debate continued—without a national service act.

The question of occupational deferment and special consideration for groups such as farmers was not settled in an altogether satisfactory way, though essentially men were finally called according to age, with preference for younger men and with little or no regard for occupation. There was probably no substitute for some such system for conditions of virtually total war.

EFFECTIVE MOBILIZATION

As a vehicle for training, the Selective Training and Service Act of 1940 would probably have worked better than has generally been granted. Indeed, the whole program for selective training may have been premature by a year or two. Clearly the necessary equipment and facilities for proper training were not on hand for the men brought into service in 1940 and 1941. General Marshall himself wrote in his Biennial Report of 1945 that at the beginning of the war in Europe,

> There were the bare skeletons of three and one-half divisions scattered in small pieces over the entire United States. It was impossible to train even these few combat troops as divisions because motor transportation and other facilities were lacking and funds for adequate maneuvers were not appropriated. . . . We lacked modern arms and equipment.

Here was the key to effective mobilization —modern arms and equipment. Most of the men who were drafted into the service in 1940, 1941 and 1942 did not see active combat until 1944. Why? Not because of a lack of men, but because of a lack of materiel. Ground forces, first to be mobilized, were the last to be used. If it required only a year to train a division for combat, and equipment was not available for those called into service, then many were called two to four years too soon.

It might have been more effective in 1940 and 1941, instead of training with wooden guns and make-believe tanks, if men had remained at home to help make guns and tanks for another year or two.

The key to rapid mobilization is the availability of weapons and equipment; it is more important to have materiel in being than it is to have unequipped forces in being. But throughout most of their history, Americans have put manpower mobilization ahead of materiel mobilization, both in time and in emphasis, and in doing so they have put the cart before the horse.

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